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2023 GRI CHAIRMEN'S RETREAT

19th - 22nd January

St Moritz

PROGRAM

SEE THE PHOTOS FROM THE EVENT HERE

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WELCOME



We are delighted to welcome you to the GRI Chairmen's Retreat 2023.

As always, the GRI Chairmen's Retreat is a collegial and informal conversation between friends.

It is an opportunity to compare ideas, concerns and hopes with the best and brightest of your peers.

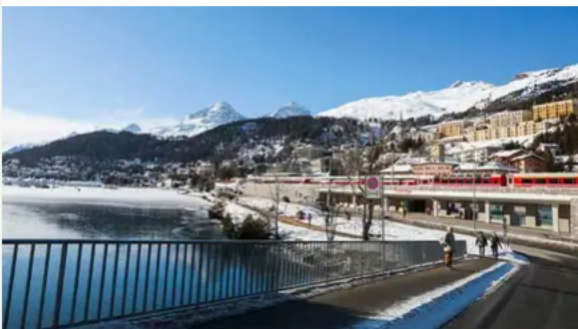
We encourage you to actively participate, interject, comment, question, dissent and otherwise, speak your mind.

And to have fun while doing so. Life is too short for anything else.

Welcome to St Moritz.

AGENDA

WEDNESDAY 18



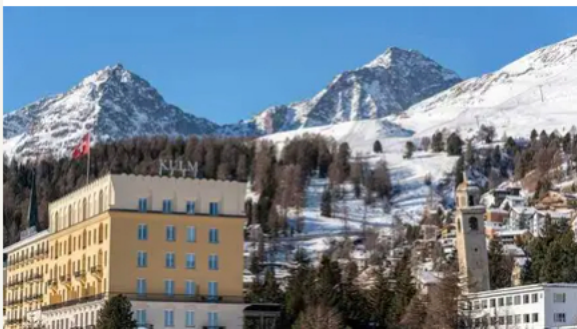
12:00 - 24:00 **Arrivals**
Consider: the train from Zürich Airport to St Moritz with 2 changes at Zürich central station and Chur travels through a scenic Winter Wonderland and is highly recommended, especially during daylight. One can buy train tickets online from the official SBB website.
Car service is also available at the Palace concierge.

19:30 - 20:45 **Pop-in Pop-out Welcome Drinks**
Members & Spouses/Partners
[Veranda -Palace]

Option:
21:00 **Private dinner:** join GRI members’ table Chesa Veglia (2 minutes from Palace): reserve ideally by 16:00 prior day at the Concierge
+ 41 81 837 2629
FB@badruttspalace.com
(GRI-facilitated independent optional dinner with other members. Not part of program, settled by dining participants individually).

Tip:
Equipment rental
Today if possible (or any other downtime if not) is an ideal quiet time to rent/reserve equipment in the hotel's excellent ski shop before the crunch on activity days.

THURSDAY 19



daylight
Program
08:45 - 17:30
Opening debate
Breakout discussions
Keynote
Plenary reporting & dissent
Chairmen's forecasts & votes
Members-only

Guided spouse activities & lunch
Spouses & Partners
Group departures from hotel entrance:
09:30 Skiing

evening
Gala drinks | dinner
19:00 - 22:00 [jacket required (tie optional)]
Spouses & Partners
[Le Restaurant - Palace]

FRIDAY 20



daylight
Guided networking activities & lunch
Members & Spouses/Partners
Group departures from hotel entrance:
08:30+ **Skiing** (Palace lobby) Last departure: 10:30
10:00 **Curling** (Palace lobby) Novices preferred

Independent activities
Request information at the Concierge
Hiking - all levels
Sledding - Preda-Bergün
Ice Skating - frozen St. Moritz Lake.
Ice skates can be rented at the Ludains ice arena next to the lake.
Familiarity with ice skating is advisable.

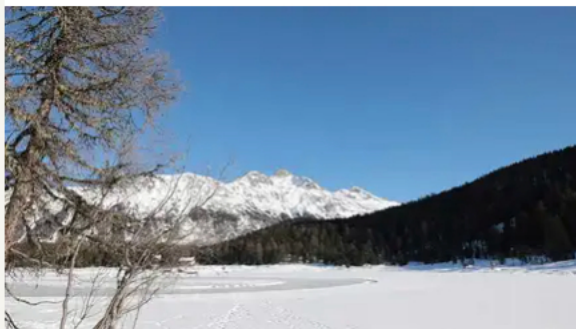
dusk
Program
16:00 Café, Kirsch & Cake
Spouses & Partners
welcome
[Le Restaurant - Palace]

17:00 Keynote

18:30 Wrapup & takeaways

evening
Option:
20:00 **Private dinner:** join GRI members’ table Matsuhisa Nobu (at Palace): reserve ideally by 16:00 prior day at the Concierge
+ 41 81 837 2629
FB@badruttspalace.com
(GRI-facilitated independent optional dinner with other members. Not part of program, settled by dining participants individually).

SATURDAY 21



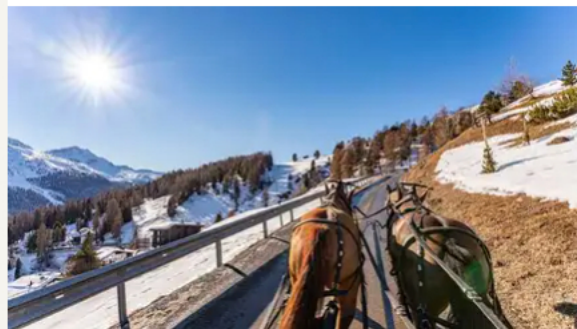
daylight
Guided networking activities & lunch
Members & Spouses/Partners
Group departures from hotel entrance:
08:30+ **Skiing** Last departure: 10:30

Independent activities
Request information at the Concierge
Hiking - all levels
Sledding - Preda-Bergün
Ice Skating - frozen St. Moritz Lake.
Ice skates can be rented at the Ludains ice arena next to the lake.
Familiarity with ice skating is advisable.

dusk
Program
17:30-18:30 Goodbye Drinks
Members & Spouses/Partners
[Veranda - Palace]





evening
Option:
20:30 **Private dinner:** join GRI members’ table King's Social House (at Palace): reserve ideally by 16:00 prior day at the Concierge
+ 41 81 837 2629
FB@badruttspalace.com
(GRI-facilitated independent optional dinner with other members. Not part of program, settled by dining participants individually).

SUNDAY 22



08:00 - 14:00 **Departures**
If available, members of the GRI Chairmen's Retreat will be extended a 15:00 late checkout upon timely prior request.

PROGRAM

THURSDAY 19	FRIDAY 20
	
<div>08:45 Opening Plenary</div> <div>10:00 Breakout discussions</div> <div>Debt Financing</div> <div>Time to dial down?</div> <div>[Embassy]</div> <div>Europe vs Putin and Xi</div> <div>Common front or is the enemy within?</div> <div>[Relais]</div> <div>Logistics</div> <div>Overdone?</div> <div>[Roni Pieper I]</div> <div>Dry Powder</div> <div>Opportunities galore or no distress in sight?</div> <div>[Roni Pieper II]</div> <div>11:00 Break</div> <div>11:45 Plenary Reporting & Discussion</div> <div>12:45 Tour du Monde</div> <div>Lunch</div> <div>13:45 Keynote</div> <div>Energy, prosperity and climate change</div> <div>A compromised future?</div> <div><div>Caspian Conran Economist and Spokesperson Baringa Energy Consultants</div></div> <div>15:00 Breakout discussions</div> <div>Inflation & interest rates</div> <div>Could it hurt?</div> <div>[Embassy]</div> <div>Investments</div> <div>Is anything still ‘core’?</div> <div>[Relais]</div> <div>Resi</div> <div>Cool down or demand/supply forever imbalanced?</div> <div>[Roni Pieper I]</div> <div>Offices in a WFH World</div> <div>Which to thrive, which to convert?</div> <div>[Roni Pieper II]</div> <div>16:00 Break</div> <div>16:15 Reporting Plenary & Discussion</div>	<div>17:00 Keynote</div> <div>World Dis-order</div> <div>Geopolitics after Ukraine</div> <div><div>Mark Galeotti Honorary Professor, UCL School Slavonic & East European Studies, Exec. Director, Mayak Intelligence UCL</div></div> <div>18:00 Wrap Up and Takeaways</div>

KEYNOTES

THURSDAY 19



Energy, prosperity and climate change

A compromised future?

Caspian Conran
Economist and Spokesperson
Baringa Energy Consultants

Caspian Conran is a Political Economist at Baringa Partners and leads their Global Energy Perspectives team. Baringa is a leading energy consultancy, helping companies navigate industry shifts and investors deploy capital. He appears regularly across the media including the Wall Street Journal, FT, Telegraph, BBC News and Bloomberg.

Caspian has a first class degree in PPE from the University of Warwick. He specialises in understanding and communicating how the macro-economic and political environment influences the energy transition across markets, supporting clients maximise investment opportunities. Recently Caspian has been supporting investors, businesses and governments understand the implications of the war in Ukraine on the energy commodity price outlook as well as the economic, political and policy consequences. He was also responsible for briefing the boards of FTSE 100 companies on the ongoing risks of the COVID-19 pandemic whilst leading the macroeconomic capability at Baringa.

FRIDAY 20



World Dis-order
Geopolitics after Ukraine

Mark Galeotti
Honorary Professor, UCL School
Slavonic & East European Studies,
Exec. Director, Mayak Intelligence
UCL

Mark Galeotti is one of the world’s leading experts on Russian security affairs, which may explain why Moscow banned him this year. He read history at Cambridge and took his doctorate in government at the LSE, and after a stint with the Foreign Office has been a scholar and thinktanker in London, New York, Moscow, Prague and Florence. He heads the UK-based risk consultancy Mayak Intelligence and is an Honorary Professor at UCL and a senior associate fellow with RUSI, the Council on Geostrategy and the Institute of International Relations Prague. He has been consulted by individuals from prime ministers to CEOs and bodies from the British Foreign Affairs Select Committee to the US National Intelligence Council. A prolific author, his most recent books include Putin’s Wars (Bloomsbury, 2022), The Weaponisation of Everything (Yale, 2022), We Need To Talk About Putin (Ebury, 2019) and The Vory: Russia’s super mafia (Yale, 2018).

PROVOCATEUR

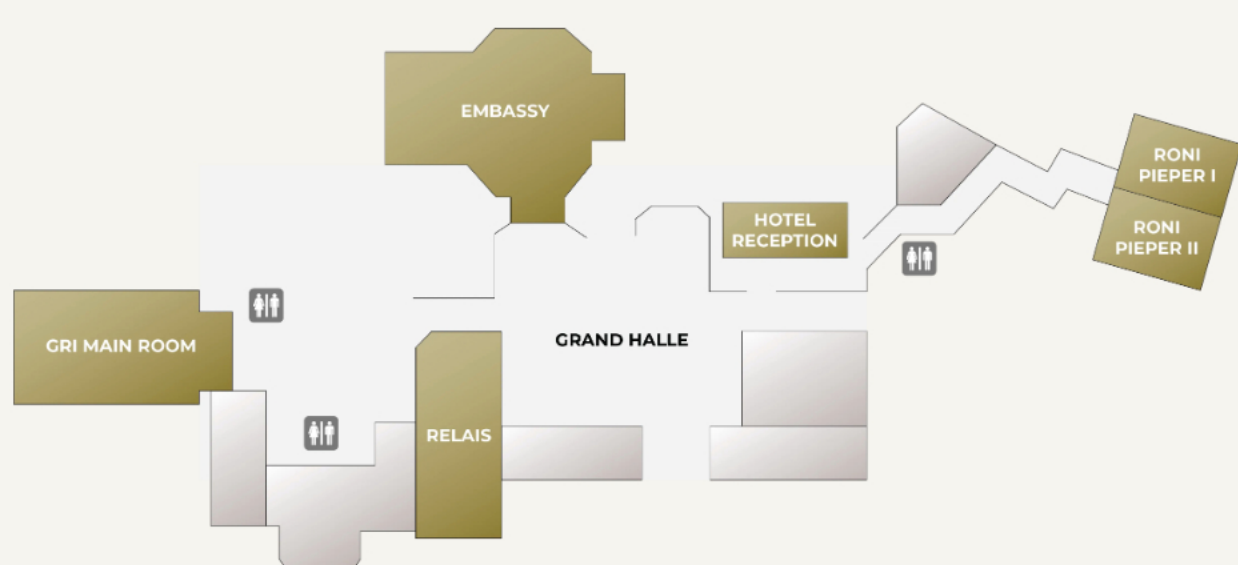


Breakout Session Provocateur
Europe vs Putin and Xi
Inflation and interest rates

Dr David Stubbs
Global Head Thematic Strategy
J.P Morgan

Dr. David Stubbs is the Global Head of Thematic Strategy for J.P. Morgan’s Private Bank. Based in the New York office, he is responsible for delivering research-driven insights on the global economy and thematic investing to ultra-high net worth clients. He is a frequent guest on CNBC, Bloomberg, CNN and other major market outlets. David was most recently the Global Head of Market Strategy at the Private Bank and was formerly a member of Asset Management’s Market Insights team, where he was responsible for formulating and communicating the business’s market views to institutional investors and financial advisors across the region and around the world. Prior to joining J.P. Morgan, David worked at MRB Partners in New York, where he was a senior macro strategist as well as Roubini Global Economics and Heitman Securities in London. Prior to joining the finance industry, David worked at the United Nations Department for Economics and Social Affairs and UK’s Department for International Development. David holds a M.Sc. in International Political Economy from the London School of Economics and a Ph.D. in Economics from The New School for Social Research in New York.

Floorplan



RETREAT MEMBERS 2023



Alexi Antolovich
Global Co-Head RE
Macquarie Group



Andreas-Norbert Fay
Chairman Of The Advisory Board
FAY Projects



António Pereira Dias
Partner & Chief Investment Officer
Bondstone



Aref Lahham
Founding Partner & Managing Director
Orion Capital Managers



Audrey Klein
Partner, Spencer House Partners; Board Roles...
Spencer House Partners



Ben Bianchi
Head Of Europe, MD
Oaktree Capital Management



Brian Betel
Head Of Direct Transactions
Activum SG UK Advisors Limited



Bryan York Colwell
Co-Founder & Managing Partner
LCN Capital Partners



Cane Napolitano
Managing Partner, CIO
Valor Real Estate Partners



Carl Fay
Board Member
FAY Projects



Cherine Aboulzelef
Managing Director, Co-Head BGO Strategic Ca...
BentallGreenOak



Christian Jamison
Managing Partner
Valor Real Estate Partners



Christo Iliev
Executive Chairman
AG Capital



Ciaran McNamara
Co-Founder And Managing Director
Signature Capital



Coley Brenan
Partner, Head Of Europe
KSL Capital Partners



Cristina García-Peri
Managing Partner/ Director Of Strategy And C...
Grupo Azora



Daniel Dejanovic
Head Of European RE & Senior MD
Cerberus



David Collett
Senior Managing Director - Real Estate
KAUST Investment Management Company



David Stubbs
Senior Investment Strategist
Blackstone



Davide Albertini Petroni
CEO
COSTIM



Derek Rich
Managing Director
Oaktree Capital Management



Didier Unglik
Founding Partner
Didier Unglik



Dieter Kräuchi
CEO Empira Investment Foundation
Empira Asset Management



Dimitri Chandogin
Co-Founder/ President
NUMA Group



Dirk Brandes
Executive Board Member
Natixis



Eric Assimakopoulos
Founder & Managing Partner
Ceres Management Services



Gary Sacks
CEO
City & Docklands Group



Gavin Neilan
Founder, Co-Managing Partner & CIO Of
Deutsche Finance International



Sindo Oliveros
CEO/CIO
KAUST Investment Management Company



Gustavo Nicolau
Managing Director
Akyas Patrimonial



Gábor Futó
Founder & Owner
Futureal



James Piper
Partner
TPG



Joan Vidiella
Managing Partner
Spinnia



Joanne McNamara
EVP, Europe And Asia Pacific
Oxford Properties Group



Jordi Robinat
President
Arum Group



Joseph De Leo
Senior Partner
PineBridge Benson Elliot



Josh Cleveland
Partner
StepStone Group



Josh Lawrence
CEO
Global Holdings Management Group



Juan José Vera Villamayor
Montepino Logística
Montepino



Juan Pepa
Stoneshield Capital



Keith Breslauer
Managing Director & Senior Partner
Patron Capital



Kyle Fox
Founder And Partner
KRF Capital



Lee Timmins
CEO, Eurasia Region
Hines



Luke Savage
Vice President - Head Of Global Acquisitions
Medical Properties Trust



Martti Savenius
Managing Partner
Activen



Mauro Savoia
Partner
Three Stars Capital



Michael Kandarakis
Partner - Global Co Head - Real Estate
Quilvest Capital Partners



Michael Peter
Founder & CEO
P & P Group



Michael Zerda
Co-Chief Investment Officer, Europe | Head Of ...
LaSalle Investment Management



Mohamad Abouchalbak
CEO
SFO Capital Partners



Nadav Zohar
Chairman
LRC Group



Nick Lyle
Founding Partner
Crosstree Real Estate Partners



Nicolas Massière
Partner
Cale Street Partners



Nikoletta Fouska
Director
Latsco Family Office



Nuno Coelho
Managing Director
LXS Realty



Olivier Schwend
Managing Director
Thor Equities



Paul Brennan
Managing Director, Head Of European Real Es...
King Street



Pedro Silveira
Chairman
SIL Grupo



Petar Matic
Chairman
MPC Holding



Peter Jun
Founder
ALMEA International



Philipp Westermann
Partner/ Head Of Europe
Proprium Capital Partners



Philippe Camus
CEO
Shaftesbury Asset Management Group



Rafael Coste Campos
Head Europe Real Estate
Bain Capital



Ramón Camiña
Founding Partner
Cale Street Partners



Riccardo Dallolio
MANAGING DIRECTOR & HEAD OF REALTY E...
H.I.G Capital



Richard Croft
Chief Executive
Martley Capital



Robert Rackind
Global Head Real Estate
Credit Suisse



Roberto Kelleher
CEO
Inmobilia Desarrollos



Roger Orf
Partner & Head Of Real Estate, Europe
Apollo Global Management



Saul Goldstein
CEO
Activum SG Capital



Scott O'Donnell
Senior Managing Director
Harbert Management Corporation



Seth Lieberman
Chairman
Kvalitena AB



Simon Passer
MD-Investments & Developments
City & Docklands Group



Steve Nitschke
Managing Director - Head Of UK/Euro Acquisit...
Medical Properties Trust



Tom-Eric Möller
Managing Shareholder LBU-Real Group
DIH Deutsche Industrie-Holding



Toni Rossi
Director
Leponte



Travis Pritchett
President And Chief Operating Officer
Harbert Management Corporation



Tyler Goodwin
Founder & CEO
Seaforth Land



Van Stuifs
Founding Partner & Managing Director
Orion Capital Managers



Yotam Alroy
Co-Founder & Chief Business Development
Mindspace



Zsolt Kohalmi
Global Head Of Real Estate And CO-CEO
Pictet Alternative Advisors

BETTER HALVES



António & Barbara Pereira Dias

Aref & Manon Lahham

Bryan Colwell & Allison Wagner

Christian & Victoria Jamison

Christo & Victoria Iliev

Ciaran & Susan McNamara

Coley Brenan & Lauren Maynard

Dieter & Carmen Kräuchi

Dimitri & Alina Chandogin

Gavin & Alexandra Neilan

Jean-Louis & Béatrice Charon

Joanne & Gary McNamara

John Nacos & Natalia Lesnikova

Jordi Robinat & Rita Rosés

Josh & Stefanie Lawrence

Juan José Vera Villamayor & Noemi Magallon

Keith & Lauren Breslauer

Lee Timmins & Elena Lebedeva

Luke & Gina Savage

Michael Peter & Sarune Drublionyte

Michael & Gabi Zerda

Nikoletta Fouska & Bo Ilsoe

Nuno & Fernanda Coelho

Pedro Silveira & Jamile Salomão

Philippe Camus & Laurel Polleys

Richard & Georgie Croft

Robert & Severine Zolne Balick

Robert & Stephanie Rackind

Roberto & Marisa Kelleher

Roger & Lisa Orf

Seth Lieberman & Krista Murray

Scott O'Donnell & Anne-Emmanuelle

Tom-Eric Möller & Sabine Nass

Toni & Cecilia Rossi

Travis Pritchett & Mary Catherine

Van & Sharon Stults

Yakir & Elena Gabay

Zsolt & Katie Kohalmi

PRACTICAL



Arrival

Wednesday arrival, however late, is strongly advised, as the program starts at 08h45 on Thursday and St Moritz is a long journey from anywhere.

“Lucky Encounter” dinners

There are no GRI dinners on the program on Wednesday (arrival day), Friday or Saturday, which are reserved for independent networking and private dinners by members and spouses.

Members that prefer using such occasions to let luck expand their friendships, or are new and yet unconnected, can choose to join member dinners at GRI-selected restaurants around St Moritz.

While facilitated by the GRI, these discretionary options are not part of the GRI program and are at members’ own cost.

Lunches

Members and spouses/partners are cordially hosted for lunch on Thursday through Saturday and members are trusted to kindly stay away from outlandish menu choices such as caviar, exorbitant alcohols or similarly steeply priced items (or pay for it personally).

This invitation extends to members and their registered spouse/partners. It does not extend to their guests or other family that are not members of the GRI Chairmen’s Retreat.

Champagne vote & program awards

Members that enjoy making the program the best it can be, can make their stay even more pleasurable, as follows:

1. Be greeted to their room by champagne on ice for contributing to the program by moderating or scribing/reporting one of the breakouts.
2. Enjoy a luxurious room upgrade for expressing interest and being selected to deliver the 5-minute closing wrap-up of the GRI Chairmen’s Retreat on Friday evening (based on their compilation of summary take-aways throughout the program).

Spouses | Partners

Over half of Retreat Members bring their spouses/partners. Spouses/Partners MUST be listed with the GRI or may (mistakenly) be denied entry or lunch or other courtesy.

Retreat Members Profiles

Retreat Members’ photos and profiles are listed on www.griclub.org/members-directory.

Retreat Members agree that photos and information provided may be used by the GRI at its discretion in its communication activities.

Activities and Insurance

Weather permitting, skiing, curling and other activities in small GRI groups has been arranged, each of them accompanied by qualified guides. Guides and lunch are courtesy of the GRI. Equipment rental is Retreat Member’s individual responsibility. Prior sign-up on-site is necessary for all group activities. Retreat Members sign up for any such activity at their own responsibility and release the GRI and any Retreat-related sponsors from any responsibility or potential liability.

Equipment Rental

Ski & Equipment Hire - The Palace sports store

(tel: +41 81 833 7585)

is excellently stocked, swift and professional and opens daily until late.

Curling (novices are favoured)

Wear Loose-fitting trousers, such as track suit/jogging trousers along with a jumper and coat. One can get warm on the ice, so bring a few layers, as well as gloves and warm socks. Footwear must be clean and rubber soled.

Retreat Extension

If you would like to arrive a few days earlier or stay longer, Retreat Members are invited to extend their stay using the GRI Retreat special room rates. No formal program is planned.

Dress Code

The Retreat dress code is casual throughout, except for Cocktails and Gala Dinner, which is jacket required, tie optional.

Salutation

Retreat and GRI etiquette calls for all to address each other on a first-name basis.

Language

The Retreat language is “international” English and all grammar, syntax and other vocabulary rules are suspended. All native English speakers are urged to articulate slowly and loudly. As Anglo- Americans have a natural language advantage, they are encouraged to help non-native English speakers articulate their views. All are encouraged to help with occasional translation, where appropriate.

For more information, contact

diego.tavares@griclub.org

kirsty.stevens@griclub.org

THE GRI CLUB

The GRI is a global club of senior Real Estate
investors, developers and lenders

Its mission is to help its members build personal relationships and work together in creating better places as a legacy to our children. Founded in 1998, its core constituency consists of the world's leading real estate players. The GRI runs its activities through a series of annual meetings focused on different regions of the world.

CHECK THE NEXT EVENTS



CONTACTS

USEFUL & EMERGENCY

Accidents & emergencies [144](#)
Police [+ 41 81 257 7680](#)
Klinik gut [+ 41 81 836 3434](#)
Samedan hospital [+ 41 81 851 8111](#)

Palace concierge [+ 41 81 837 2629](#)
Palace ski store [+ 41 81 837 2860](#)
Palace ski school [+ 41 81 837 2861](#)
Palace reception [+ 41 81 837 2643](#)
Taxi [+ 41 81 833 1112](#)

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Diego Tavares GRI [+55 19 99913 5588](#)
Henri Alster GRI [+44 7768 392 892](#)

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GRI Club
464 Rua Gustavo Ambrust
Campinas
SP CEP 13092-106
Brazil



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SOCIAL MEDIA



Organization ABOUT US | CAREERS

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Membership

Hub News And Insights

Contact

TERMS AND CONDITIONS

INVITATION
BELOW





GRI *Club*

A PERSONAL

Invitation

GRI CHAIRMEN'S RETREAT
2023

ST MORITZ | BADRUTT'S PALACE HOTEL

19-22 JANUARY 2023



TOP

INVESTORS
OWNERS
DEVELOPERS
LENDERS
REAL ESTATE CEOs
EXCLUSIVELY

WELCOME

We take great pleasure in welcoming you to the GRI Chairmen's Retreat 2023, St. Moritz 19-22 January 2023.

By personal invitation only, the GRI Chairmen's Retreat is a 3-day, living-room discussion reserved for the global real estate head within any organization or the immediate #2.

This private get-together is on a first name basis and is limited to the top real estate investors, owners, developers, lenders and hotel companies (principals only, neither service providers, nor press are invited).

Over 60% bring their spouses.

There is no more senior gathering of the global property industry's leadership.

If being part of it could be useful, we would be delighted to welcome you.



PAST KEYNOTES INCLUDE



ALEXANDER KWASNIEWSKI

FORMER POLISH PRESIDENT
SAXO BANK



ANDY MCAFEE

CO-DIRECTOR & TECH FOR GOOD
RESEARCH GROUP LEAD
MIT



CARLO RATTI

DIRECTOR OF THE SENSEABLE CITY LAB
MIT



DAVID STUBBS

GLOBAL HEAD OF THEMATIC INVESTING
J.P. MORGAN PRIVATE BANK



ED LUCE

US NATIONAL EDITOR
FINANCIAL TIMES



GRAHAM RICHTER

MANAGING DIRECTOR
ACCENTURE TECHNOLOGY



IAN GOLDIN

PROFESSOR
OXFORD UNIVERSITY



JOACHIM FELS

EX-CHIEF GLOBAL ECONOMIST
MORGAN STANLEY



MARTIN WOLF

CHIEF ECONOMICS COMMENTATOR
FT



OTMAR ISSING

EX-MEMBER OF THE BOARD
DEUTSCHE BUNDESBANK

BREAKOUT DISCUSSIONS

Inflation & interest rates

Could it hurt?

Ukraine & Energy Shortag

Should investors care?

Debt Financing

Time to dial down?

Dry Powder

Opportunities galore or can money wall wash all sins?

Climate Change

Does RE investment need rethinking?

Offices in a WFH World

Which to thrive, which to convert?

Retail

When does brick & mortar trump online??

Resi

Cool down or demand/supply forever imbalanced?

European Economies

Flourishing or racked by dissensions between Putin, Xi & Trump II?

Getting Fresh Talent

What does it take?

Migration to a Better Life

Can the West contrive a sensible solution?

Logistics

Overdone?

Work the Assets

Is the passive way passé?

Investments

Is anything still 'core'?

Depending on member vote, 8 to 10 of these topics will be retained for breakout discussions



LEE TIMMINS HINES
KIRILL PISAREV WAINBRIDGE



VAN STULTS ORION CAPITAL
JEAN-LOUIS CHARON CITYSTAR
JORDI ROBINAT ARUM



KIRILL PISAREV
WAINBRIDGE



AREF LAHHAM ORION CAPITAL
CHRISTOPHOROS PAPACHRISTOPHOROU INVEL REAL ESTATE PARTNERS



VAN STULTS ORION CAPITAL
LUIS PEREDA GRUPO LAR



GUSTAVO NICOLAU
AKYLAS PATRIMONIAL
LUDEK SEKYRA SEKYRA GROUP



LEE TIMMINS HINES
MICHAEL BELTON WAINBRIDGE
KIRILL PISAREV WAINBRIDGE



JARED HART MAYA CAPITAL
JOSEPH SITT THOR EQUITIES



PAULO LOUREIRO
BONDSTONE



JOSH LAWRENCE GLOBAL HOLDINGS
PEDRO SILVEIRA SIL GRUPO



NIKOLETTA FOUSKA LATSCO FAMILY OFFICE
VAN STULTS ORION CAPITAL



CLARK COFFEE ALLIANCEBERNSTEIN



AUDREY KLEIN PLANET SMART CITY

IMAGINE

What if?

What if one had an opportunity to get sparks of inspiration from spending three days in secluded collegiality and unhurried conversations building easy friendships with the world's foremost real estate investment decision-makers looking for partners and investment ideas?

What if one was a property company looking at exciting new projects requiring greater financial resources than one had available?

Or what if one was looking to place capital in the most profitable way possible across a world where competition is ever more abundant and good product ever scarcer?

What if... ?

The GRI Chairmen's Retreat brings together the greatest concentration of creative and capital firepower in the property investment industry.

It represents a unique occasion for investors, lenders and property company chiefs to get to know each other, brainstorm where the world is going and explore opportunities to do business together, make a mark and leave a legacy.

If you think such personal friendships could be useful, we would be delighted for you to join us.



WEDNESDAY
16

12:00 - 24:00

Arrivals

19:00 - 21:00

Welcome drinks

SCHEDULE

THURSDAY 19

8:45 - 17:30

Members-only
professional
program

9:00 - 16:00

Spouses/partners
skiing

19:00 - 22:00

Drinks and gala
dinner

FRIDAY 20

9:00 - 15:00

Members & spouses
skiing | curling

15:30 - 18:30

Members-only
professional
program

SATURDAY 21

9:00 - 16:00

Members & spouses
skiing

17:00 - 18:30

Members & spouses
Farewell Drinks

SUNDAY 22

08:00 - 14:00

Departures



CHRISTO ILIEV LION'S HEAD
FABIO LONGO BAIN CAPITAL



VAN STULTS ORION CAPITAL



STEFAN ZIMMERMANN 4 FRIENDS INVESTMENT
MARK TSOCANOS
OLE RUCH NORDSTAR



DAVIDE ALBERTINI PETRONI
RISANAMENTO



MICHAEL PETER P&P GROUP
SASCHA WILHELM X+BRICKS SA

SOME RECENT RETREAT MEMBERS (PAST)

TPG	UK	MICHAEL ABEL	partner
SFO CAPITAL PARTNERS	UK	MOHAMAD ABOUCHALBAK	ceo
CLARENDON PROPERTIES GROUP	GERMANY	ROBERT ABT	managing director
RISANAMENTO	ITALY	DAVIDE ALBERTINI PETRONI	ceo
MEDICAL PROPERTIES TRUST	USA	EDWARD ALDAG JR.	chairman, president & ceo
INOGI ASSET MANAGEMENT	PORTUGAL	RUI ALEGRE	chairman & ceo
INOVALIS	FRANCE	STÉPHANE AMINE	chairman
SECURE PROPERTY DEVELOPMENT AND INVESTMENT	CYPRUS	LAMBROS ANAGNOSTOPOULOS	ceo
QUADNUM GLOBAL	CAYMAN ISLANDS	ILYAS ASLAM	coo
REVETAS CAPITAL	UK	ERIC ASSIMAKOPOULOS	founder & managing partner
WAINBRIDGE	FRANCE	YURI BABIN	board member
ADDERSTONE GROUP	UK	IAN BAGGETT	ceo & founder
BAUMONT REAL ESTATE CAPITAL	UK	ROBERT BALICK	managing partner
HARRISON STREET REAL ESTATE CAPITAL	UK	PAUL BASHIR	ceo europe
WAINBRIDGE	RUSSIA	MICHAEL BELTON	president
SIGNA HOLDING	AUSTRIA	RENÉ BENKO	founder & chairman of the advisory board
LETTERONE TREASURY	UK	NITIN BHANDARI	head of direct investments
KEW CAPITAL	UK	BROOKS BLAKE	partner
BENTALLGREENOAK	UK	JIM BLAKEMORE	managing partner
AB DEVELOPMENT	RUSSIA	ALEXEY BLANIN	ceo
NATIXIS PFANDBRIEFBANK	GERMANY	DIRK BRANDES	executive board member
CASTLELAKE	UK	PHILIPP BRASCHEL	managing director
PATRON CAPITAL ADVISERS	UK	KEITH BRESLAUER	managing director & senior partner
SHAFTESBURY ASSET MANAGEMENT GROUP	LUXEMBOURG	PHILIPPE CAMUS	ceo
CITYSTAR	FRANCE	JEAN-LOUIS CHARON	founder & president
GWM GROUP	UK	MATTEO CIDONIO	managing partner
KAUST IMC	USA	DAVID COLLETT	managing director - rea
LCN CAPITAL PARTNERS	USA	BRYAN YORK COLWELL	co-founder & managing partner
THOR EQUITIES	UK	TOBY COOPER	managing director - europe



JAMES PIPER TPG





PHILIPP BRASCHEL CASTLELAKE
BRIAN NILES MORGAN STANLEY
JIM BLAKEMORE BENTALLGREENOAK



PETER WILHELM WILHELM & CO.



DAVID COLLETT KAUST
RICHARD GEORGI ALPINE GROVE PARTNERS
SAUL GOLDSTEIN ACTIVUM SG

COHEN & STEERS CAPITAL MANAGEMENT	USA	JAMES CORL	managing director
INSTONE REAL ESTATE GROUP	GERMANY	KRUNO CREPULJA	ceo
M7 REAL ESTATE	UK	RICHARD CROFT	executive chairman
SHAFTESBURY ASSET MANAGEMENT	LUXEMBOURG	MILES D'ARCY-IRVINE	chairman
CASTLELAKE	UK	EDUARDO D'ALESSANDRO	partner
CALE STREET PARTNERS	UK	SAMEER DALAMAL	partner
H.I.G. CAPITAL	UK	RICCARDO DALLOLIO	md & head of real estate europe
CERBERUS GLOBAL INVESTMENTS	NETHERLANDS	DANIEL DEJANOVIC	head of european re & senior md
HUNT DOERING	UK	HUNT DOERING	founder & ceo
CIVITAS INVESTMENT MANAGEMENT	UK	MARY FINNIGAN	head of transactions - emea
LATSCO FAMILY OFFICE	SWITZERLAND	NIKOLETTA FOUSKA	director
FUTUREAL	HUNGARY	GÁBOR FUTÓ	founder & owner
ALPINE GROVE PARTNERS	USA	RICHARD GEORGI	founder & managing partner
ACTIVUM	GERMANY	SAUL GOLDSTEIN	ceo
GOLLA CAPITAL	GERMANY	DAN-DAVID GOLLA	ceo
SEAFORTH LAND	UK	TYLER GOODWIN	founder & ceo
EURAZEO SERVICES ACTIONNAIRES	FRANCE	RENAUD HABERKORN	managing partner
MAYA CAPITAL	UK	JARED HART	european investment director, property funds
INVESTCORP INTERNATIONAL	UK	NEIL HASSON	managing director
BELMOND	UK	KENNETH HATTON	evp - global development
BROOKFIELD	UK	BRAD HYLER	managing partner, real estate
LION'S HEAD	BULGARIA	CHRISTO ILIEV	founder & ceo
PSP INVESTMENTS	UK	STÉPHANE JALBERT	managing director
VALOR REAL ESTATE PARTNERS	UK	CHRISTIAN JAMISON	managing partner
TEMPRANO CAPITAL PARTNERS	SPAIN	NEIL JONES	founding partner & ceo
PLANET SMART CITY	UK	AUDREY KLEIN	non executive director, esg committee chair at sfo capital
CONTINUUM CAPITAL INVESTMENT MANAGEMENT	GERMANY	BERND KNOBLOCH	chairman
RFR HOLDING	GERMANY	ALEXANDER KOBLISCHEK	managing director
PICTET ALTERNATIVE ADVISORS	SWITZERLAND	ZSOLT KOHALMI	global head of real estate and co-ceo



SAUL GOLDSTEIN ACTIVUM SG
GUSTAVO NICOLAU AKYLAS PATRIMONIAL



GEORGE NICHOLAS SHIBUI CAPITAL SG
CLARK COFFEE ALLIANCEBERNSTEIN

SOME RECENT RETREAT MEMBERS (PAST)



RICHARD GEORGI SIL ALPINE GROVE PARTNERS
GUSTAVO NICOLAU AKYLAS PATRIMONIAL
PEDRO SILVEIRA SIL GROUP



PHILIPP BRASCHE
G CASTLELAKE



NIKOLETTA LOUISA LATSCO FAMILY OFFICE



FRANÇOIS TRAUSCH ALLIANZ REAL ESTATE

SOME RECENT RETREAT MEMBERS (PAST)

QUADREAL PROPERTY GROUP	UK	JAY KWAN	managing director, head of europe
ORION CAPITAL MANAGERS	UK	AREF LAHHAM	founding partner & managing director
GLOBAL HOLDINGS MANAGEMENT GROUP	UK	JOSH LAWRENCE	ceo
EC MANAGEMENT & ADVISORY	LUXEMBOURG	MICHAEL LEVY	chairman
KVALITENA AB	SWEDEN	SETH LIEBERMAN	executive chairman
BAIN CAPITAL CREDIT	UK	FABIO LONGO	managing director
BONDSTONE	PORTUGAL	PAULO LOUREIRO	ceo
CALE STREET PARTNERS	UK	NICOLAS MASSIERE	managing director
MPC HOLDINGE	SERBIA	PETAR MATIC	chairman
CNL FINANCIAL GROUP	USA	STEPHEN MAULDIN	co-ceo
SIGNATURE CAPITAL	IRELAND	CIARAN MCNAMARA	co-founder and managing director
CALE STREET PARTNERS	UK	RAMÓN CAMIÑA	founding partner
DIH DEUTSCHE INDUSTRIE-HOLDING	GERMANY	TOM-ERIC MÖLLER	managing shareholder
CONCORD LONDON DEVELOPMENTS	UK	CHRISTOPHER MURRAY	managing director
WEWORK	UK	PATRICK NELSON	head of international real estate - emea & apac
AKYLAS PATRIMONIAL	BRAZIL	GUSTAVO NICOLAU	director
STARWOOD CAPITAL	UK	KRYSTO NIKOLIC	managing director & head of europe real estate
MORGAN STANLEY	UK	BRIAN NILES	head of rei europe
HARBERT MANAGEMENT CORPORATION	UK	SCOTT O'DONNELL	senior managing director
GLOBAL HOLDINGS MANAGEMENT GROUP	USA	JONATHAN OFER	ceo
KAUST IMC	USA	SINDO OLIVEROS	ceo/cio
THE SCP GROUP	UK	ANATOLY OTCHKOVSKIY	chief investment officer
INVEL REAL ESTATE PARTNERS	UK	CHRISTOPHOROS PAPACHRISTOPHOROU	managing partner & founder
DWS - LONDON	UK	DINO PAPARELLI	head of european commercial real estate
PASSERINVEST GROUP	CZECH REPUBLIC	RADIM PASSER	founder & ceo
STONESHIELD CAPITAL	SPAIN	JUAN PEPA	managing partner
GRUPO LAR	SPAIN	LUIS PEREDA	chairman
WAINBRIDGE	FRANCE	KIRILL PISAREV	member of the investment advisory commit



ANDREAS-NORBERT FAY PROJECTS
MATTHIAS SCHMITZ
4 FRIENDS INVESTMENT



RAMON MENDIZÁBAL CALE STREET PARTNERS



ROBERT BALICK BAUMONT REAL ESTATE CAPITAL



OLE RUCH NORDSTAR
DIRK BRANDES NATIXIS PFANDBRIEFBANK



STEFAN ZIMMERMAN 4 FRIENDS INVESTMENT



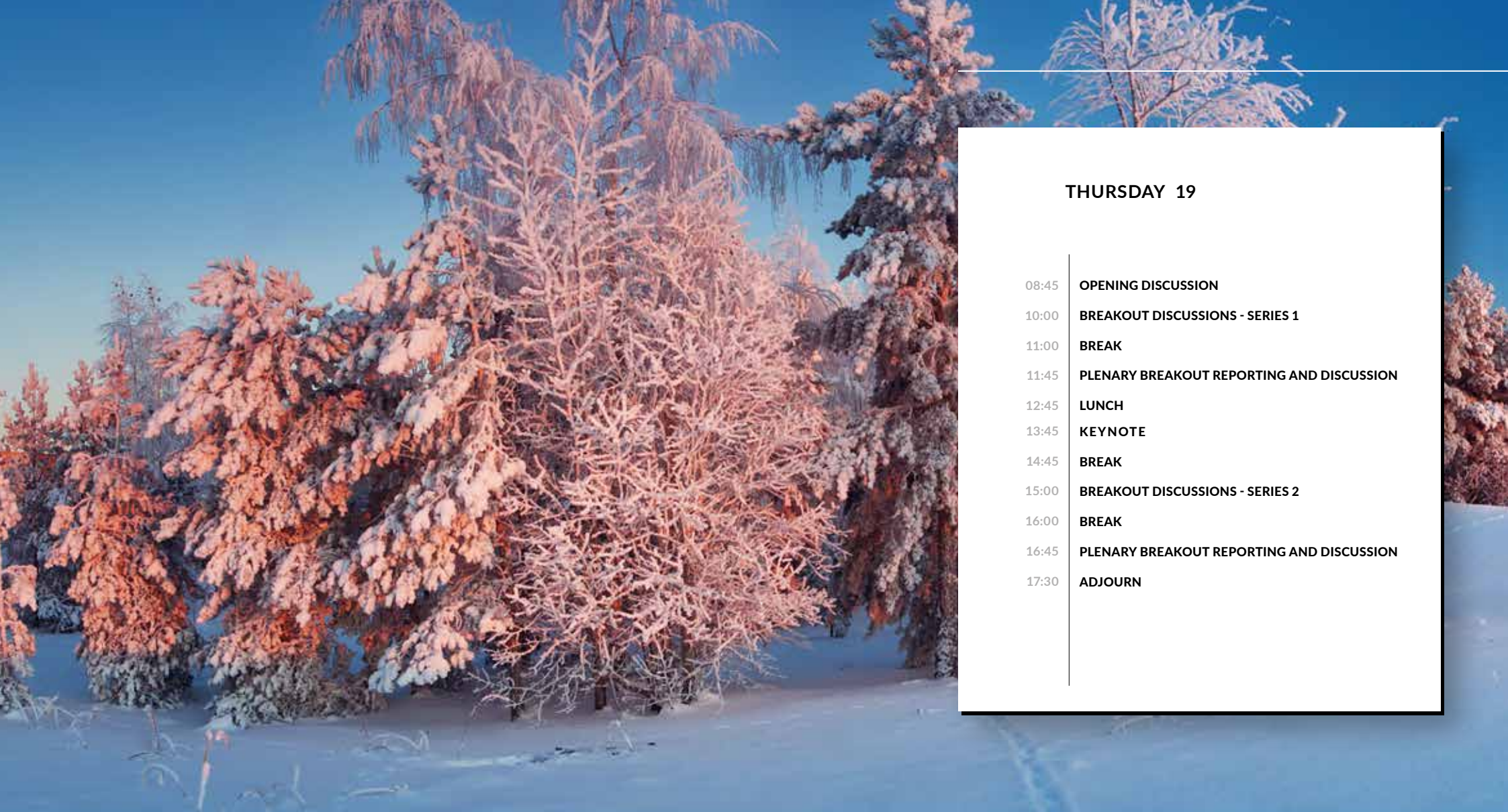
PETER WILHELM WILHELM & CO

HARBERT MANAGEMENT CORPORATION	USA	TRAVIS PRITCHETT	president and chief operating officer
FAMILY OFFICE	UK	ROBERT RACKIND	chairman, rfo private office
GCI - GÉNÉRALE CONTINENTALE INVESTISSEMENTS	FRANCE	SHARON RAINGOLD	managing director
JON E. RICKERT	UK	JON RICKERT	head of european real estate debt
ARUM GROUP	SPAIN	JORDI ROBINAT	president
LEPONTE	LUXEMBOURG	TONI ROSSI	director
NORDSTAR	UK	OLE RUCH	managing partner
SAX CONCEPT	GERMANY	BERND RUCK	co-founder
ACTIVEN	FINLAND	MARTTI SAVENIUS	managing partner
NORTHWOOD INVESTORS INTERNATIONAL	UK	FLORIAN SCHAEFER	senior md
4 FRIENDS INVESTMENT	GERMANY	MATTHIAS SCHMITZ	founding partner of 4 friends investment
CORESTATE CAPITAL GROUP	GERMANY	LARS SCHNIDRIG	ceo
MANULIFE INVESTMENT MANAGEMENT	SWITZERLAND	CHRISTOPH SCHUMACHER	global head of real assets, private markets
SEKYRA GROUP	CZECH REPUBLIC	LUDEK SEKYRA	chairman of the board
SIL GRUPO	PORTUGAL	PEDRO SILVEIRA	chairman
CALE STREET PARTNERS	UK	EDWARD SISKIND	founder & ceo
THOR EQUITIES	USA	JOSEPH SITT	ceo
ORION CAPITAL MANAGERS	UK	VAN STULTS	founding partner & managing director
HINES	RUSSIA	LEE TIMMINS	ceo, eurasia region
ALLIANZ REAL ESTATE	GERMANY	FRANÇOIS TRAUSCH	ceo
PANTHEON	USA	MARK TSOCANOS	ceo
V4PARTNERS	USA	JON VACCARO	ceo & managing partner
CONFLUENCE PROPERTY MANAGEMENT	SERBIA	TIJANA VUJOVIC	ceo
EVEN CAPITAL	EVEN CAPITAL	FABIEN WANNIER	partner
X+BRICKS SA	LUXEMBOURG	SASCHA WILHELM	ceo
WILHELM & CO	BELGIUM	PETER WILHELM	ceo
LASALLE INVESTMENT MANAGEMENT	UK	MICHAEL ZERDA	head of value add & debt strategies
4 FRIENDS INVESTMENT	GERMANY	STEFAN ZIMMERMANN	managing partner

SOME RECENT RETREAT MEMBERS (PAST)



BERND KNOBLOCH CONTINUUM CAPITAL



THURSDAY 19

08:45	OPENING DISCUSSION
10:00	BREAKOUT DISCUSSIONS - SERIES 1
11:00	BREAK
11:45	PLENARY BREAKOUT REPORTING AND DISCUSSION
12:45	LUNCH
13:45	KEYNOTE
14:45	BREAK
15:00	BREAKOUT DISCUSSIONS - SERIES 2
16:00	BREAK
16:45	PLENARY BREAKOUT REPORTING AND DISCUSSION
17:30	ADJOURN

PROFESSIONAL PROGRAM

FRIDAY 20

09:00	RETREAT NETWORKING
16:00	CAFE, KIRSCH & CAKE RECEPTION
17:00	KEYNOTE
18:00	WRAP-UP
18:30	ADJOURN

SATURDAY 21

09:00	RETREAT NETWORKING
17:00	FAREWELL DRINKS
18:30	GRI CHAIRMEN'S RETREAT 2023 CONCLUDES

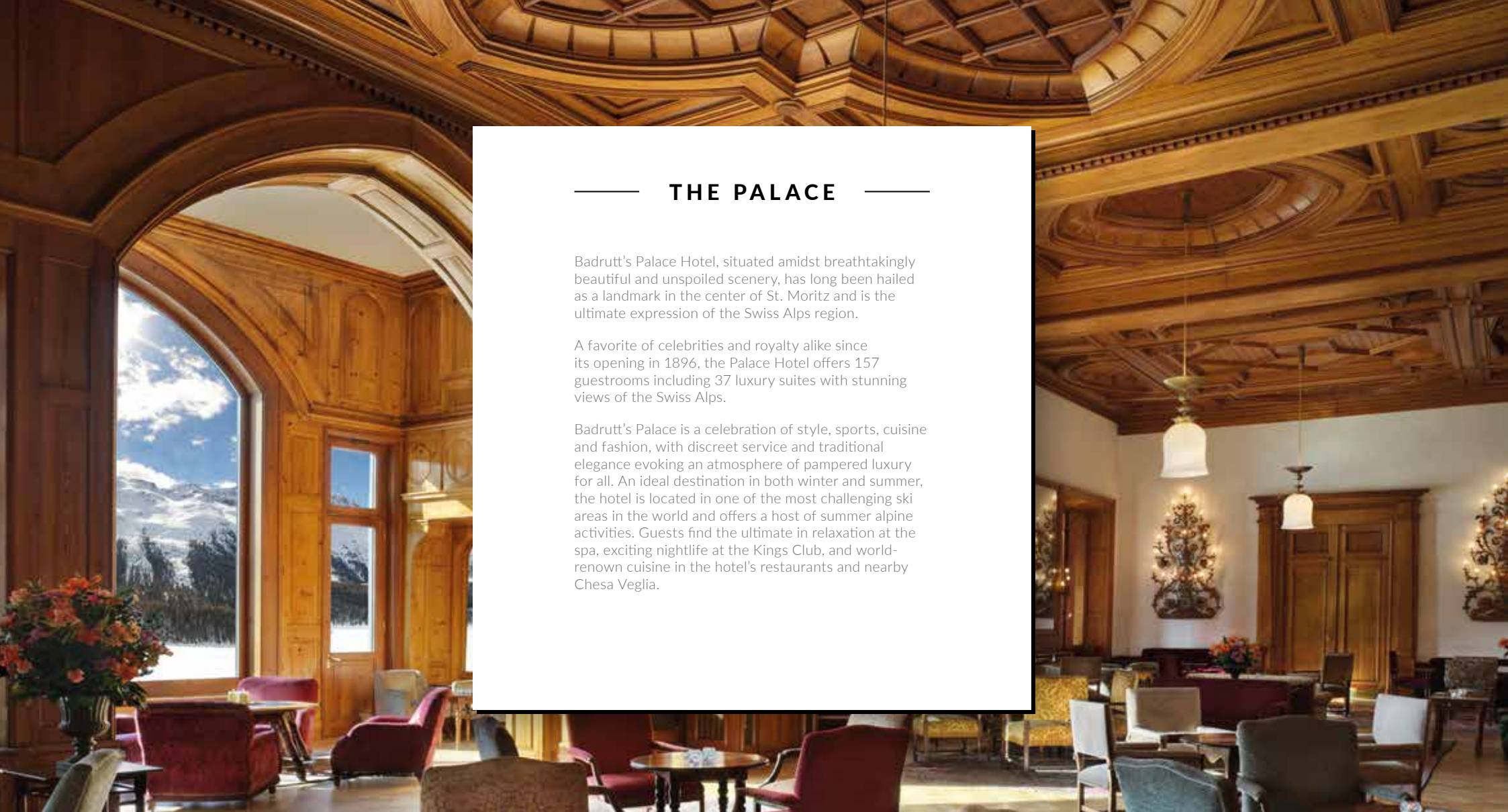


ST MORITZ

St. Moritz is not just a holiday resort. It was the birthplace of the 'white winter holiday' in 1864 and has the oldest Tourism Board in Switzerland. St. Moritz is the only place in Switzerland to have hosted the Olympic Winter Games, in 1928 and 1948.

The Alpine Ski World Championships took place in St. Moritz in 2017, as they did previously in 1934, 1948, 1974 and 2003.

In addition to downhill skiing, snowboarding and cross-country skiing, St. Moritz offers numerous attractions throughout the winter - the quality, diversity and quantity of which cannot be found anywhere else in the world: the world's only Cresta Run, the world's first bobsled run, the tobogganing run on Muottas Muragl as well as horse and greyhound races, polo, cricket and curling tournaments on the frozen lake, ski jumping, the famous Engadin cross-country ski marathon with over 12,000 participants, the St. Moritz Gourmet Festival and the St. Moritz Music Festival 'Snow & Symphony'.



THE PALACE

Badrutt's Palace Hotel, situated amidst breathtakingly beautiful and unspoiled scenery, has long been hailed as a landmark in the center of St. Moritz and is the ultimate expression of the Swiss Alps region.

A favorite of celebrities and royalty alike since its opening in 1896, the Palace Hotel offers 157 guestrooms including 37 luxury suites with stunning views of the Swiss Alps.

Badrutt's Palace is a celebration of style, sports, cuisine and fashion, with discreet service and traditional elegance evoking an atmosphere of pampered luxury for all. An ideal destination in both winter and summer, the hotel is located in one of the most challenging ski areas in the world and offers a host of summer alpine activities. Guests find the ultimate in relaxation at the spa, exciting nightlife at the Kings Club, and world-renown cuisine in the hotel's restaurants and nearby Chesa Veglia.



ACTIVITIES

THE GRI WORLD CURLING TOURNAMENT AND RETREAT SKIING.

Networking activities at the GRI Chairmen's Retreat include skiing in GRI groups under the guidance of Swiss ski school instructors, curling, and other group activities as weather and conditions permit.

Disclaimer: The GRI has scheduled group activities as a facility for Retreat Members and has enlisted qualified instructors to organize them. Retreat Members sign up for any such activity at their own responsibility and release the GRI and any Retreat-related sponsors from any responsibility or potential liability. Personal travel insurance is advised.







TRANSPORT

TRAVEL BETWEEN AIRPORTS (ZURICH, MILAN OR BERGAMO) AND ST MORITZ.

For the convenience of Retreat Members, travel alternatives are listed below. This constitutes neither endorsement nor responsibility on the part of the GRI. Retreat Members should make travel and hotel arrangements directly.

TRAINS (ZURICH ONLY)

Train travel is available between the airport and St Moritz and is the old, dependable and scenic way many people choose. Fares vary depending on class and approximate 150 euros roundtrip. It requires 2 changeovers (Zurich Central Station and Chur) and total travel time is about 4 hours.

(Schedule: see www.sbb.ch) Courtesy Hotel Limousines will pick-up arriving guests from St Moritz train station upon notification.

CAR RENTAL

Car travel is about 3 hours. Rental at the airport from the usual suspects. Specify snow tires and spare snow chains (if heavy snow conditions) and favour 4-wheel drive. Ask car rental counters for maps and road conditions info. From Zurich, if heavy snow or the Julier pass is closed, favour the convenient Thusis-Samedan car-train tunnel.

LIMOUSINE SERVICE

Call Palace concierge (+41.81 837-2629).

FLIGHTS (ZURICH ONLY)

Private flights are available between Zurich Airport and Samedan, next to St Moritz. Samedan closes however at nightfall (last landing about 16h30) and in poor weather conditions (30% of the time).

The Palace concierge (+41.81 837-2629) will be happy to provide contact numbers upon request and can make reservations.



HOTELS

HOTELS & LODGING COSTS

Hotel costs are in addition to Retreat fees and to be booked separately.

BADRUTT'S PALACE *****

(request "GRI" rate) +41.81 837-1100

Badrutt's Palace Hotel is the GRI Chairmen's Retreat Hotel. Retreat Members should make their own hotel arrangements independently, quoting "GRI" group rate. Space is limited, the Palace invariably sells out early and arrangements before December 1 are strongly advised.

Rooms and GRI rates are only available through hotel directly, NOT through travel agents.



Badrutt's Palace Hotel

Tel +41.81 837 1100 Fax +41.81 837 2999
reservations@badruttspalace.com

GRI rates in CHF (CHF 1 = £1.03 = \$1.05 = £0.86)
Single 625 • Double 945 ~ 1025
Jr Suite 1310 • Suite 3020 • 3rd bed 200

Five stars nearby:	Carlton ★★★★★	+41. 81 836 7000
	Kulm ★★★★★	+41. 81 836 8000

Four stars nearby:	Schweizerhof ★★★★★	+41. 81 837 0707
	Steffani ★★★★★	+41. 81 836 9696



PRACTICAL INFORMATION

ARRIVAL

Wednesday arrival, however late, is strongly advised, as the program starts at 08h45 on Thursday and St Moritz is a long journey from anywhere.

DRESS CODE

The Retreat dress code is casual throughout, except for Cocktails and Gala Dinner, which is jacket & tie.

SALUTATION

Retreat and GRI etiquette calls for all to address each other on a first-name basis.

LANGUAGE

The Retreat language is “international” English and all grammar, syntax and other vocabulary rules are suspended. All native English speakers are urged to articulate slowly and avoid colloquialisms. As Anglo-Americans have a natural language advantage, they are encouraged to help non-native English speakers articulate their views. All are encouraged to help with occasional translation, where appropriate.

RETREAT MEMBER PROFILES

All Retreat Members’ photos and profiles are listed on www.griclub.org. Retreat Members agree that photos and information provided may be used by the GRI at its discretion in its communication activities.

PARTNERS

About half of Retreat Members bring their spouses/partners.

CHILDRENS PROGRAM

3 years old and under (additional fee):
Arts • Craft • Walk • Play/Games

3 to 12 years old (additional fee):
Dog and horse slay ride • skating • skiing
and more

For more information, contact
rezwana.juhe@griclub.org
or tel: +44 20 7121 5060

RETREAT EXTENSION

January 16-18 or 22-25 by special arrangement with Palace, Retreat Members are invited to extend their stay at Retreat's special room rates. No formal program is planned.

EQUIPMENT RENTAL

Ski & Equipment Hire - The Palace sports store (tel: +41 81 833 7585) In order to maximize skiing time and avoid last-minute gridlock, Retreat Members and their partners are encouraged to hire ski equipment as soon as possible upon arrival or during lulls in the program before the actual ski date. The GRI suggests one may find hiring of equipment preferable to lugging one's own, as the Palace's own ski shop is particularly convenient. Equipment rental will be charged for days used, even if one should rent it one

or more days before actual use. Call the store directly for special equipment needs or other information.

The Palace sports store (tel: +41 81 833 7585) will keep extra late and early hours during the GRI Chairmen's Retreat to facilitate Members equipment rentals, as follows:

- Wednesday 18 08:00 - 21:00
- Thursday 19 08:00 - 20:00
- Friday 20 08:00 - 20:00
- Saturday 21 08:00 - 19:00
- Sunday 22 08:00 - 18:00

GROUP ACTIVITIES

Weather permitting, skiing, curling and other activities in small GRI groups has been arranged, much of the time with qualified guides. Guides, lift passes and lunch are courtesy of the GRI, equipment rental is Retreat Member's individual responsibility. Prior sign-up on-site is necessary for all group activities. Retreat Members sign up for any such activity at their own responsibility and release the GRI and any Retreat-related sponsors from any responsibility or potential liability.



UPCOMING EVENTS 2022 AND 2023

THE GRI IS A GLOBAL CLUB OF SENIOR REAL ESTATE INVESTORS, DEVELOPERS AND LENDERS

Its mission is to help its members build personal relationships and work together in creating better places as a legacy to our children. Founded in 1998, its core constituency consists of the world's leading real estate players. The GRI runs its activities through a series of annual meetings focused on different regions of the world. If building close relationships with the driving elite of the real estate industry at the most senior levels can be useful, we welcome you to join us.

Tel: +44 20 7121 5060

info@griclub.org

www.griclub.org





REGISTRATION NOTES

FEES

Includes Annual Reunion Fees (including Swiss VAT at 7.7%) and Membership Fees.

Excludes travel and lodging.

Spouses/Partners come free.

(*) GRI CLUB RETREAT MEMBERSHIP

The GRI Club is a global organization reserved for members that consider it useful to be part of a private community of senior real estate industry leaders.

Members maintain an ongoing conversation throughout the year at members-only meetings and other connections.

State Membership is reserved for the chief real estate officer of substantial asset-owning organizations.

Membership is by invitation and qualified industry leaders that believe they could benefit from being part of such a global community are welcome to inquire.

For more information, please contact Kirsty Stevens on kirsty.stevens@griclub.org

CANCELLATION

Free cancellation anytime if GRI or hotel cancel the entire Retreat.

Otherwise:

Prior to 2 December 2022: 1 year carry forward of full fee to the next Retreat or 100% refund.

Prior to 16 December 2022: 1 year carry forward of 50% of fee to the next Retreat.

Prior to 4 January 2023: 1 year carry forward of 25% of fee to the next Retreat.

No refunds or carry-forwards after 4 January 2023.

Retreat Members participating in the Annual Reunion should make their own travel arrangements independently & book hotel directly (Badrutt's Palace tel +41 81 837 1100), requesting "GRI" rate.

Reunion fees do not include travel, lodging or other incidental costs.

The GRI rate is not available through travel agents, please book hotel directly.

For Membership registrations, please call +44 20 7121 5060

TERMS

Annual Membership in the "GRI Chairmen's Retreat" is by invitation only.

Membership runs for 12 months.

Membership Invitations are personal and not transferable to colleagues.

The Annual Reunion is only open to Members

Fees start from:

State Retreat Membership

Fee breakdown before 30 September: €8480

Fee breakdown before 11 November: €8780

Fee breakdown after 11 November: €9580

PAYMENT

Pay 'GRI'. Payment must be settled in full before the Annual Reunion.

DATES OF THE ANNUAL REUNION

Officially:
Thursday, January 19 to Sunday 22, 2023

Practically:
Wednesday, January 18, late evening arrivals,
to Sunday, January 22, anytime departure.

Note: As the Annual Reunion program starts at 08.45 on Thursday morning and St Moritz is not a short journey please make arrangements to arrive Wednesday evening, January 18, however late.

INSURANCE

Retreat Members participating in the Annual Reunion are advised to arrange their own travel and accident insurance. While the GRI has made arrangements to facilitate matters, Members register for the Annual Reunion and sign up for activities at their own responsibility and release the GRI and any sponsors from any responsibility or potential liability.

TRAVEL ARRANGEMENTS

Retreat Members participating in the Annual Reunion should make their own travel arrangements independently. Closest airports are Zurich, Milan and Bergamo.

(Scenic) Train time is 3 to 4 hours from Zurich Airport with 2 train changes.

Rental Car: 2 1/2 to 3 hours depending on snow conditions from Zurich, Milan Linate or Bergamo airports.

Limousine service: from any airport. Group (up-to-3 passengers) Service is available.

Flights or helirides from Zurich can be arranged by Palace concierge. 45 minutes, subject to weather conditions.

GRI CHAIRMEN'S RETREAT

henri.alster@griclub.org
Tel: +44.20 7121 5080

kirsty.stevens@griclub.org
Tel: +44 787 150 5998

www.griclub.org
Tel: +44.20 7121 5060
Fax: +44.20 7388 8740

USA: 511 Avenue of the Americas - # 4100,
New York, NY 10011
Europe: 2 Tallis Street, London, EC4Y 0AB

MEMBERSHIP PRIVILEGES

Official Listing as Member of the GRI Chairmen's Retreat on website (with opt-out provisions on request).

Invitation to the Annual Reunion.

SCAN THE QR CODE TO
VISIT THE WEBSITE



INFORMATION TO PROVIDE

PROFILE IN OFFICIAL ONLINE PROGRAM

For inclusion in the Official Program Book, please provide separately

1. COMPANY SPECIALTY: Maximum 16 words:

- INVESTORS/LENDERS: criteria

(type • where • amount range • existing vs development...)

Example:

"office, hotels, bulk sales • Germany, CEE, China • US\$100-500million • existing or development • major metros only"

- DEVELOPERS: product specialty

(type • where • size range • existing vs development...)

2. COLOR PORTRAIT PHOTO: Very High Resolution .JPG

3. LOGO: Color • B/W • Inverse (.EPS format)

4. PERSONAL BIOGRAPHY

5. PROPERTY DIVISION'S PROFILE

For biography and profile

- 80 words maximum combined total.

- Division's profile: division's specific activity

(more relevant & useful than company's overall).



