



# This is a legacy document of GRI Chairmen's Retreat

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the program book



# GRI CHAIRMEN'S RETREAT

# 2022

13th - 16th January

St Moritz

## PROGRAM

### WELCOME



*We are delighted to welcome you to the GRI Chairmen's Retreat 2022.*

*As always, the GRI Chairmen's Retreat 2022 is a collegial and informal conversation between friends.*

*It is an opportunity to compare ideas, concerns and hopes with the best and brightest of your peers.*

*We encourage you to actively participate, interject, comment, question, dissent and otherwise, speak your mind.*

*And to have fun while doing so. Life is too short for anything else.*

*Welcome to St Moritz.*



AGENDA

WEDNESDAY 12



12:00 - 24:00 Arrivals

Consider: choose daylight train from Zurich Airport and spend the last 2 hours to St Moritz travelling through a legendary winter wonderland.

19:30 - 20:45 Pop-in Pop-out Welcome Drinks

Members & Spouses/partners

21:00 Private dinner: join GRI members’ table  
Chesa Veglia (2 minutes from Palace): reserve ideally by 16:00 prior day at fb@badruttpalace.com (Individual check based on own consumption paid by credit card)

tip Equipment rental

Today if possible (or any other downtime if not) is an ideal quiet time to rent/reserve equipment in the hotel's excellent ski shop before the crunch on activity days.

THURSDAY 13



daylight

Program

08:45 - 17:30

Opening debate  
Breakout discussions  
Keynote  
Plenary reporting & dissent  
Chairmen's forecasts & votes

Members-only

Guided spouse activities & lunch

Spouses & Partners  
Group departures from hotel entrance:  
09:30 Skiing.

evening

Gala drinks | dinner

19:00 - 22:00 [jacket (tie optional)]  
Spouses & Partners

FRIDAY 14



daylight

Guided networking activities & lunch

Members & Spouses/partners  
Group departures from hotel entrance:  
08:30+ Skiing. (Palace)  
Last departure: 10:30  
10:00 Hiking. (Palace lobby) Gentle to moderate  
10:15 Curling. (Kulm lobby)  
Novices preferred

dawn

Program

16:00 Café, Kirsch & Cake  
Spouses & Partners welcome  
17:00 Keynote  
Spouses & Partners welcome  
18:30 Wrapup & takeaways

evening

21:00 Private dinner: join GRI members’ table  
Matsuhisa Nobu (at Palace): reserve ideally by 16:00 prior day at fb@badruttpalace.com (Individual check based on own consumption paid by credit card)

SATURDAY 15



daylight

Guided networking activities & lunch

Members & Spouses/partners  
Group departures from hotel entrance:  
08:30+ Skiing. Last departure: 10:30  
10:00 Hiking. (Palace lobby)  
Gentle to moderate

dawn

Program

17:30-18:30 Goodbye Drinks  
Members & Spouses/partners [Grand Halle]

evening

20:00 Private dinner: join GRI members’ table  
Country Club (at Kulm): reserve ideally by 16:00 prior day at fb@kulm.com or +41 81 836 82 03 (Individual check based on own consumption paid by credit card)

SUNDAY 16







08:00 - 14:00 Departures

If available, members of the GRI Chairmen's Retreat will be extended a 15:00 late checkout upon timely prior request.



PROGRAM

THURSDAY 13	FRIDAY 14
	
<div><div>08:45 Opening Plenary</div><div>Where is the world going?</div></div>	<div><div>17:00 Keynote</div><div>The Good, the Bad and the Ugly</div><div>After the pandemic, what other predictions will materialize?</div></div>
<div><div>10:00 Breakout discussions</div><div>Inflation</div><div>Next black swan or minor player in the cycle?</div><div>[Embassy]</div><div>ESG</div><div>Time to get serious before risking profits?</div><div>[Relais]</div><div>Retail</div><div>Devastated enough for contrarians?</div><div>[Ronny Pieper]</div></div>	<div><div></div><div><div>Ian Goldin</div><div>professor</div><div>OXFORD MARTIN SCHOOL</div></div></div>
<div><div>11:00 Break</div></div>	<div><div>18:00 Wrap Up and Takeaways</div></div>
<div><div>11:45 Plenary Reporting &amp; Discussion</div></div>	
<div><div>12:45 Tour du Monde</div><div>Lunch</div></div>	
<div><div>13:45 Keynote</div><div>4000 weeks of time</div><div>Life and how to use it</div><div><div></div><div><div>Oliver Burkeman</div><div>author</div></div></div></div>	
<div><div>15:00 Breakout discussions</div><div>Death of Globalisation</div><div>Who wins, who loses?</div><div>[Embassy]</div><div>Build to Rent Resi</div><div>Endless demand or prices too high?</div><div>[Relais]</div><div>Offices</div><div>Future blurry or demand never better?</div><div>[Ronny Pieper]</div></div>	
<div><div>16:00 Break</div></div>	
<div><div>16:15 Reporting Plenary &amp; Discussion</div></div>	



## KEYNOTES

THURSDAY 13



### **4000 weeks of time** *Life and how to use it*

**Oliver Burkeman**  
Author

Oliver Burkeman is the author of *Four Thousand Weeks: Time and How to Use It*, as well as *The Antidote: Happiness for People Who Can't Stand Positive Thinking* and *Help! How to Become Slightly Happier and Get a Bit More Done*. For many years wrote a popular weekly column on psychology for the Guardian, 'This Column Will Change Your Life'. His work has also appeared in the New York Times, Wall Street Journal, Psychologies and New Philosopher. He has a devoted following for his writing on productivity, mortality, the power of limits, and building a meaningful life in an age of bewilderment.

FRIDAY 14



### **The Good, the Bad and the Ugly** *After the pandemic, what other predictions will materialize?*

**Ian Goldin**  
Professor

Professor Ian Goldin is Director of the Oxford Martin School and Professor of Globalisation and Development at Oxford University. Ian was previously Vice President of the World Bank and its Director of Development Policy after serving as advisor to President Mandela and Chief Executive of the Development Bank of Southern Africa. He has a BSc and BA(Hons) from UCT, MSc from LSE and Doctorate from Oxford University. He has published 19 books, his most recent being *The Butterfly Defect* (Princeton) and *Is the Planet Full?* (Oxford) and has been knighted by the French Government. See: <http://www.oxfordmartin.ox.ac.uk/director/>

## PROVOCATEUR

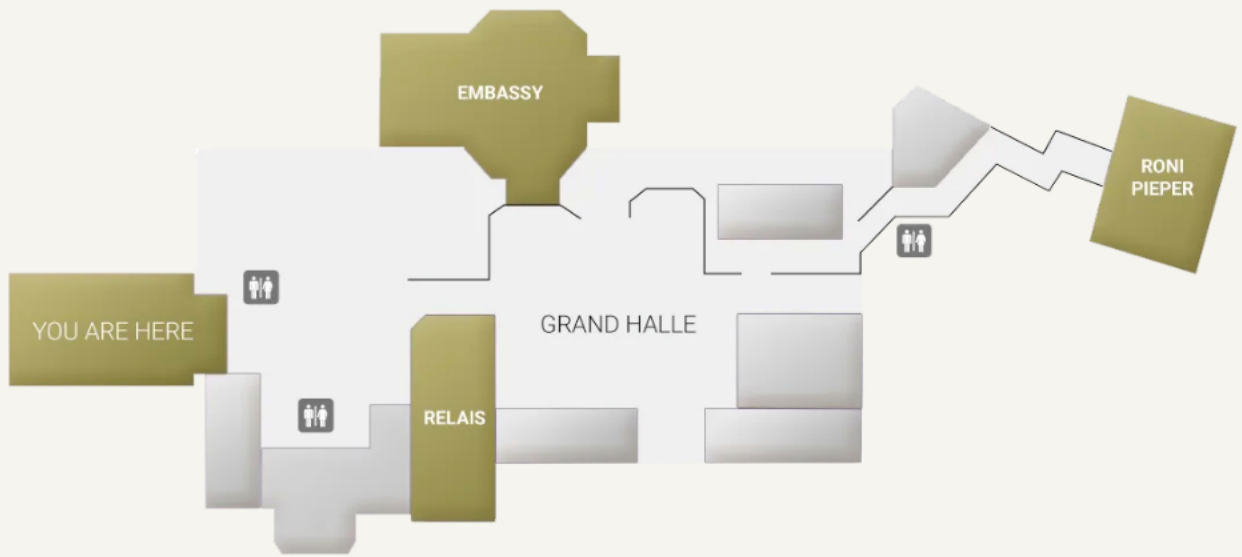


**Claus Vistesén**  
Chief Eurozone Economy  
**Pantheon Macroeconomics**

Claus Vistesén has several years' experience in the independent macro research space. He holds Master's degrees in economics and finance from the Copenhagen Business School and the University of Hull. At Pantheon, Claus focuses on the Eurozone, with particular emphasis on the core economies of Germany, France and Italy and on ECB policy. He is keen to argue that the Eurozone still has a business cycle, despite its manifest structural problems, and that investors who focus only on the long-term fundamentals run the risk of missing significant investment opportunities. Claus also specialises in demographics, growth and the interaction between asset markets and monetary policy.



# Floorplan



## RETREAT MEMBERS 2022



**Martti Savenius**  
Managing Partner  
Activen



**Anatoliy Otchkovskiy**  
Chief Investment Officer  
The SCP Group



**Toni Rossi**  
Director  
Leponte



**James Piper**  
Partner  
TPG



**Dieter Kräuchi**  
CEO Empira Investment Foundation  
Empira Asset Management



**Josef Eim**  
Vice-Chairman Of The Board  
Českomoravská Nemovitostní



**Daniele Russolillo**  
COO & Deputy CEO  
Planet Smart City



**Marco Zarges**  
Founder  
ZAR Real Estate Holding



**Andreas-Norbert Fay**  
Chairman Of The Advisory Board  
FAY Projects



**Bryan York Colwell**  
Co-Founder & Managing Partner  
LCN Capital Partners



**Richard Georgi**  
Founder & Managing Partner  
Alpine Grove Partners



**Gavin Neilan**  
Founder, Co-Managing Partner & CIO Of  
Deutsche Finance International



**Philipp Braschel**  
Managing Director  
Landfair



**Saul Goldstein**  
CEO  
Activum SG Capital



**Gustavo Nicolau**  
Managing Director  
Akylas Patrimonial



**Ciaran McNamara**  
Co-Founder And Managing Director  
Signature Capital



**Riccardo Dallolio**  
MANAGING DIRECTOR & HEAD OF REALTY E...  
H.I.G Capital



**Mark Tsocanos**  
CEO  
Pantheon



**Nicolas Massière**  
Partner  
Cale Street Partners



**George Nicholas**  
Founder  
Shibui Capital



**Michael Peter**  
Founder & CEO  
P & P Group



**Stefan Zimmermann**  
Managing Partner  
4 Friends Investment



**Christo Iliev**  
Executive Chairman  
AG Capital



**Pedro Silveira**  
Chairman  
SIL Grupo



**Zsolt Kohalmi**  
Global Head Of Real Estate And CO-CEO  
Pictet Alternative Advisors



**Dirk Brandes**  
Executive Board Member  
Natixis



**Ramón Camiña**  
Founding Partner  
Cale Street Partners



**Brooks Blake**  
Partner, Head Of Europe  
NW1 Partners



**Josh Cleveland**  
Partner  
StepStone Group



**Coley Brennan**  
Partner, Head Of Europe  
KSL Capital Partners



**Paul Bashir**  
CEO Europe  
Harrison Street Real Estate Capital



**Sean Arnold**  
Founding Partner  
Crosstree Real Estate Partners



**Van Stults**  
Founding Partner & Managing Director  
Orion Capital Managers



**Clark Coffee**  
CIO  
AllianceBernstein



**Davide Albertini Petroni**  
CEO  
COSTIM



**David Collett**  
Senior Managing Director - Real Estate  
KAUST Investment Management Company



**Audrey Klein**  
Partner, Spencer House Partners; Board Roles...  
Spencer House Partners



BETTER HALVES



Matthias Schmitz & Alexandra Shmatova  
Van & Sharon Stults  
Bryan York Colwell & Allison Wagner  
George & Emma Nicholas  
Pedro Manuel & Jamile Silveira

Toni & Cecilia Rossi  
Saul & Laura Goldstein

Ole & Tess Ruch  
Gumersindo Oliveros & Titina de Montagut  
Dirk & Ulrike Brandes  
Jim Blakemore & Grace Hackmeier  
Josh Cleveland & Lauren felton

François Trausch & Alexandra de Royere  
Christo & Victoria Ilie



PRACTICAL



Arrival

Wednesday arrival, however late, is strongly advised, as the program starts at 08h45 on Thursday and St Moritz is a long journey from anywhere.

“Lucky Encounter” dinners

There are no GRI dinners on the program on Wednesday (arrival day), Friday or Saturday, which are reserved for independent networking and private dinners by members and spouses.  
Members that prefer using such occasions to let luck expand their friendships, or are new and yet unconnected, can chose to join member dinners at GRI-selected restaurants around St Moritz.

While facilitated by the GRI, these discretionary options are not part of the GRI program and are at members’ own cost.

Lunch with GRI groups in the mountains

Members and spouses/partners are treated to lunch Thursday through Saturday courtesy of the GRI, and are kindly requested to pick menu choices that are not exorbitant. Members are alternatively welcome to opt for truffled dishes, caviar, pricey alcohol or other steep menu items and should then do so at their own expense, paying with their own credit card at the time. Members are trusted to use reasonable judgment in knowing the difference and respecting the honour system inherent in this trust.

Champagne vote & program awards

Members that enjoy contributing to making the program the best it can be, can make their stay even more pleasurable, as follows:

- 1. Be greeted to their room by champagne on ice for ranking from 1 to 4 which breakout topics interest them most.
- 2. Enjoy a luxurious room upgrade for expressing interest and being selected to deliver the 5-minute closing wrap-up of the GRI Chairmen’s Retreat on Friday evening (based on their compilation of summary take-aways throughout the program)

A “champagne and awards” form will be sent to registered members to collect their preferences and bids.

Spouses | Partners

Over half of Retreat Members bring their spouses/partners.

Retreat Members Profiles

Retreat Members’ photos and profiles are listed on [www.griclub.org](http://www.griclub.org).  
Retreat Members agree that photos and information provided may be used by the GRI at its discretion in its communication activities.

Activities and Insurance

Weather permitting, skiing, curling, hiking and other activities in small GRI groups has been arranged, each of them accompanied by qualified guides. Guides and lunch are courtesy of the GRI. Equipment rental is Retreat Member’s individual responsibility. Prior sign-up on-site is necessary for all group activities. Retreat Members sign up for any such activity at their own responsibility and release the GRI and any Retreat-related sponsors from any responsibility or potential liability.

Equipment Rental

Ski & Equipment Hire - The Palace sports store (tel: +41 81 833 7585)  
is excellently stocked, swift and professional and opens daily until late.

Curling (novices are favoured)  
Wear Loose-fitting trousers, such as track suit/jogging trousers along with a jumper and coat. One can get warm on the ice, so bring a few layers, as well as gloves and warm socks. Footwear must be clean and rubber soled.

Retreat Extension

January 10-12 or 16-19 by special arrangement with Palace, Retreat Members are invited to extend their stay at Retreat’s special room rates. No formal program is planned.

Dress Code

The Retreat dress code is casual throughout, except for Cocktails and Gala Dinner, which is jacket required, tie optional.

Salutation

Retreat and GRI etiquette calls for all to address each other on a first-name basis.

Language

The Retreat language is “international” English and all grammar, syntax and other vocabulary rules are suspended. All native English speakers are urged to articulate slowly and loudly. As Anglo- Americans have a natural language advantage, they are encouraged to help non-native English speakers articulate their views. All are encouraged to help with occasional translation, where appropriate.

Childrens Program

3 years old and under (additional fee):  
Arts • Craft • Walk • Play/Games

3 to 12 years old (additional fee):  
Dog and horse sleigh ride • skating • skiing  
and more

For more information, contact  
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# THE GRI CLUB

**The GRI is a global club of senior Real Estate  
investors, developers and lenders**

Its mission is to help its members build personal relationships and work together in creating better places as a legacy to our children. Founded in 1998, its core constituency consists of the world's leading real estate players. The GRI runs its activities through a series of annual meetings focused on different regions of the world.

CHECK THE NEXT EVENTS



## CONTACTS

### USEFUL & EMERGENCY

Accidents & emergencies [144](#)  
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TERMS AND CONDITIONS

